BROWNFIELD REDEVELOPMENT AUTHORITY

OF THE CITY OF LAPEER, MICHIGAN

INDEPENDENT AUDITORS' REPORT

FOR THE YEAR ENDED JUNE 30, 2012

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Layton & Richardson, P.C.

Certified Public Accountants

INDEPENDENT AUDITORS' REPORT

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We have audited the accompanying financial statements of the governmental activities of the BROWNFIELD REDEVELOPMENT AUTHORITY OF THE CITY OF LAPEER, MICHIGAN as of and for the year ended June 30, 2012, which collectively comprise the Authority's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the management of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan as of June 30, 2012, and the respective changes in financial position for the year then ended in conformity with U.S. generally accepted accounting principles.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's financial statements as a whole. The introductory section and the combining and individual nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. The supplemental section is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory section has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Hayton & Michael P. C. C. Certified Public Accountants

December 21, 2012 East Lansing, Michigan

Management's Discussion and Analysis

Our discussion and analysis of the Brownfield Redevelopment Authority of the City of Lapeer's financial performance provides an overview of the Brownfield Redevelopment Authority's financial activities for the fiscal year ended June 30, 2012. Please read it in conjunction with the Brownfield Redevelopment Authority's financial statements.

FINANCIAL HIGHLIGHTS

• The Reid Corporation Project was approved by the Brownfield Redevelopment Authority on October 26, 2002 in the amount of \$60,150.00. The 2003 Tax Year was the first year of captured property taxes which may be utilized to reimburse the Reid Corporation, over a maximum of thirty years, for approved expenses in remediation of their environmentally distressed property. The actual expenses incurred on the project which will be reimbursed amounted to \$45,251.00. The Reid Corporation was not reimbursed the amount of \$3,500.00 this past fiscal year, like prior years. As of June 30, 2012 the total amount of \$19,000.00 has been reimbursed leaving a balance remaining of \$26,251.00.

USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Brownfield Redevelopment Authority as a whole and present a longer-term view of the Brownfield Redevelopment Authority's finances. Fund financial statements provide more detailed information about the Brownfield Redevelopment Authority's funds - not the Brownfield Redevelopment Authority as a whole. These statements tell how these services were financed in the short term as well as what remains for future spending.

Reporting the Brownfield Redevelopment Authority as a Whole

One of the most important questions asked about the Brownfield Redevelopment Authority's finances is, "Is the Brownfield Redevelopment Authority as a whole better off or worse off as a result of the year's activities?" The Statement of Net Assets and the Statement of Activities report information about the Brownfield Redevelopment Authority as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Brownfield Redevelopment Authority's *net assets* and changes in them. You can think of the Brownfield Redevelopment Authority's net assets – the difference between assets and liabilities – as one way to measure the Brownfield Redevelopment Authority's financial health, or *financial position*. Over time, *increases* or *decreases* in the Brownfield Redevelopment Authority's net assets are one indicator of whether its *financial health* is improving or deteriorating.

In the Statement of Net Assets and the Statement of Activities, the Brownfield Redevelopment Authority is shown as a governmental activity while within the City of Lapeer's audit they are shown as a component unit:

• Governmental activities – The Brownfield Redevelopment Authority's services are reported here. Property Taxes finance most of these activities.

Reporting the Brownfield Redevelopment Authority's Most Significant Funds

The fund financial statements provide detailed information about the Brownfield Redevelopment Authority's funds. The Brownfield Redevelopment Authority's funds utilize the *governmental accounting* approach.

• Governmental funds – Most of the Brownfield Redevelopment Authority's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Brownfield Redevelopment Authority's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Brownfield Redevelopment Authority's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds in reconciliation at the bottom of the fund financial statements.

THE BROWNFIELD REDEVELOPMENT AUTHORITY AS A WHOLE

Table 1 was summarized from the Brownfield Redevelopment Authority Statement of Net Assets. The net assets of the Brownfield Redevelopment Authority increased from \$800.00 to \$1,575.00, an increase of \$775, or 96.9.0%.

Table 1
Net Assets
(In Hundreds)

	Governmental Activities		
	<u>2012</u>	<u>2011</u>	
ASSETS			
Current and other assets	<u>\$15.7</u>	<u>\$8.0</u>	
Total assets	<u>15.7</u>	<u>8.0</u>	
LIABILITIES Other liabilities Total liabilities	\$0.0 0.0	\$0.0 0.0	
NET ASSETS			
Restricted	0.0	0.0	
Unrestricted (deficit)	<u>15.7</u>	<u>8.0</u>	
Total net assets	<u>\$15.7</u>	<u>\$8.0</u>	

Governmental Activities

As stated previously, the net assets of the Brownfield Redevelopment Authority's governmental activities increased by \$775.00. Unrestricted net assets – the part of net assets that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – is recorded as surplus of \$775.00.

Table 2 was summarized from the government-wide Statement of Activities. This table summarizes the government-wide program revenues, other revenues, and expenses of the Brownfield Redevelopment Authority.

Table 2
Changes in Net Assets
(In Hundreds)

	Governmental Activities	
	<u>2012</u>	<u>2011</u>
REVENUES		
Program revenues:		
Charges for services	\$0.0	\$0.0
Operating grants and contributions	0.0	0.0
General revenues:		
Property taxes	16.3	16.1
Other	<u>0.0</u>	<u>0.0</u>
Total Revenues	<u>16.3</u>	<u>16.1</u>
EXPENSES		
General Government	<u>\$29.1</u>	<u>\$37.5</u>
Total Expenses	<u>29.1</u>	<u>37.5</u>
Increase (decrease) in net assets,		
before transfers	(12.8)	(21.4)
Transfers	<u>20.5</u>	<u>20.0</u>
Increase (decrease) in net assets	7.7	(1.4)
Net assets, July 1	<u>8.0</u>	<u>9.4</u>
Net assets, June 30	<u>\$15.7</u>	<u>\$8.0</u>

Total revenue from all sources totaled \$1,637.00 which was all from property taxes. The Brownfield Redevelopment Authority also receives a transfer of captured taxes from the General Fund of the City of Lapeer in the amount of \$2,415.00. The Brownfield Redevelopment Authority captured the City of Lapeer millage rate of 9.8000, the County operation millage rate of 3.7886, and the Intermediate School District combined millage rate of 2.9295.

The governmental activities of the Brownfield Redevelopment Authority had an expense of \$2,915.00 for attorney/auditing expenses. There were not expenses related to project reimbursements or planning for future projects. Due to utilizing full accrual on the government-wide statements, the expenditures for capital assets including infrastructure are not recorded as expenses in the current year but are capitalized on the Statement of Net Assets and are depreciated over the useful life of the asset. Only the current year depreciation would be included as an expense.

THE BROWNFIELD REDEVELOPMENT AUTHORITY'S FUNDS

The Brownfield Redevelopment Authority received a total of \$3,959.00 in captured property taxes. The Brownfield Redevelopment Authority had an expense of \$3,750.00 which was for project reimbursement to the Reid Corporation in the amount of \$3,500.00 and audit and legal fees in the amount of \$250.00. Additionally, the Authority pays an administration fee to the City of Lapeer in the amount of \$352.00 for accounting services and project management.

Brownfield Redevelopment Authority Budgetary Highlights

The Brownfield Redevelopment Authority Budget total did not change during the fiscal year.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

The Brownfield Redevelopment Authority does not have any capital assets.

There were no major capital asset events during the current fiscal year.

Debt

The Brownfield Redevelopment Authority does not have any outstanding debt.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

• Projected captured taxable values as determined by the City Assessor

The Brownfield Redevelopment Authority reviews its current budget to determine available fund balances to be appropriated for the next year's budget. This along with the projected captured taxable value from the City assessor provides the basis of establishing the annual budget. Funds are appropriated based upon funds required for administration of the Brownfield Redevelopment Authority and approved expenses to be reimbursed to the project owner.

Requests for Information

This financial report is designed to provide a general overview of the Brownfield Redevelopment Authority's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the City of Lapeer, Director of Financial Services, 576 Liberty Park, Lapeer, MI 48446.

STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET ${\tt JUNE~30,2012}$

	GENERAL FUND	ADJUSTMENTS	STATEMENT OF NET ACTIVITIES
ASSETS Cash - checking	\$1,574.73	\$	\$
LIABILITIES Due to other funds	\$	\$	\$
FUND BALANCE	1,574.73		1,574.73
TOTAL LIABILITIES AND FUND BALANCE	\$ <u>1,574.73</u>	\$	\$1,574.73

STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

FOR THE YEAR ENDED JUNE 30, 2012

		GENERAL FUND	ADJUSTMENTS	STATEMENT OF NET ACTIVITIES
EXPENDITURES				
General government	\$_	2,915.20	\$	\$ 2,915.20
GENERAL REVENUES				
Property taxes		1,637.82		1,637.82
Transfers - internal activities	_	2,052.69		2,052.69
TOTAL GENERAL REVENUES	_	3,690.51		3,690.51
CHANGES IN NET ASSETS		775.31		775.31
FUND BALANCE/NET ASSETS, JULY 1	_	799.42		799.42
FUND BALANCE/NET ASSETS, JUNE 30	\$	1,574.73	\$	\$1,574.73

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2012

NOTE 1: **REPORTING ENTITY**

In accordance with the criteria established by the National Council on Governmental Accounting (NCGA) Statement 3, the Brownfield Redevelopment Authority of the City of Lapeer is considered a component unit of the City of Lapeer, Michigan for financial accounting and reporting purposes. These criteria include: the extent of oversight responsibility, selection of governing authority, designation of management, the ability of the City to significantly influence operations, the accountability for fiscal matters including the level of City financing and/or moral and legal responsibility for long-term debt.

The financial statements of the Brownfield Redevelopment Authority are presented as the financial statements of a fund which is an integral part of the financial reporting oversight unit of the City of Lapeer.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Brownfield Redevelopment Authority conform to U.S. generally accepted accounting principles as applicable to governmental units. The summary of the more significant accounting policies are presented to assist the reader in interpreting the financial statements and other data in this report.

A. Government-Wide and Fund Financial Statements

The government-wide financial statement (i.e. the statement of net assets and the statement of changes in net assets) reports information on all of the nonfiduciary activities of the Brownfield Redevelopment Authority of the City of Lapeer. For the most part, the effect of interfund activities has been removed from these statements. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable which a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

B. <u>Measurement Focus, Basis of Accounting and Financial Statements</u>

The government-wide financial statement is reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

The Governmental fund financial statement is reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period.

NOTES TO FINANCIAL STATEMENTS - Continued JUNE 30, 2012

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Concluded

C. Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 3: TRANSFERS IN/OUT

FUND	TRANSFER IN		FUND	TRANSFER OUT	
General Fund	\$	363.00	Brownfield Redevelopment Authority	\$	363.00
Brownfield Redevelopment					
Authority		2,415.69	General		2,415.69
TOTAL	\$	2,778.69		\$	2,778.69

These transfers were made for cash flow purposes.

NOTE 4: CASH, CASH EQUIVALENTS AND INVESTMENTS

In accordance with Michigan Compiled Laws, the City Treasurer is authorized to invest in the following investment vehicles:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- 2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank which is a member of the Federal Deposit Insurance Corporation (FDIC) or a savings and loan association which is a member of the Federal Savings and Loan Insurance Corporation (FSLIC) or a credit union which is insured by the National Credit Union Administration, but only if the bank, savings and loan association, or credit union is eligible to be a depository of surplus funds belonging to the State under Section 5 or 6 of Act No. 105 of the Public Acts of 1855, as amended, being Section 21.145 and 21.146 of the Michigan Compiled Laws.
- 3. Commercial paper rated at the time of purchase within the three (3) highest classifications established by not less than two (2) standard rating services and which matures not more than 270 days after the date of purchase.
- 4. The United States government or Federal agency obligations repurchase agreements.
- Bankers acceptances of United States banks.
- 6. Mutual funds composed of investment vehicles, which are legal for direct investment by local units of government in Michigan.

NOTES TO FINANCIAL STATEMENTS - Concluded

JUNE 30, 2012

NOTE 4: CASH, CASH EQUIVALENTS AND INVESTMENTS – Concluded

The United States Congress has temporarily increased Federal Deposit Insurance Corporation (FDIC) deposit insurance from \$100,000 to \$250,000 per depositor through December 31, 2013. FDIC regulations provide that deposits of governmental units are to be separately insured for the amount of \$250,000 in an insured bank for savings deposits and \$250,000 for demand deposits. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$250,000. For the purpose of these rules, the term "savings deposits" includes NOW accounts, money market deposit accounts, and other interest-bearing checking accounts.

Deposits

There is a custodial credit risk as it relates to deposits. In the case of deposits, this is the risk that in the event of a bank failure, the Authority's deposits may not be returned to it. As of June 30, 2012, the carrying amount of the Authority's deposits was \$1,574.73 and the bank balance was \$1,574.73, of which \$0.00 was covered by federal depository insurance. The remaining balance of \$1,574.73 was uninsured and uncollateralized.

Credit Risk

State law limits investments in certain types of investments to a prime or better rating issued by nationally recognized statistical rating organizations (NRSRO's). As of June 30, 2012, the Authority did not have any investment that would be subject to rating.

Interest Rate Risk

The Authority will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by designing its portfolio in a manner to attain a market rate of return throughout the budgetary and economic cycles while preserving and protecting capital.

Concentration of Credit Risk

The Authority will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the Authority's investment in a single issuer, by diversifying the investment portfolio to prevent over concentration of assets in a specific maturity, individual financial institution, or specific class of securities.

Custodial Credit Risk

The Authority will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer by:

- Limiting investments to the types of securities listed in the Authority's investment policy.
- Pre-qualifying the financial institutions, brokers/dealers, intermediaries, and advisors with which the Authority will do business in accordance with the Authority's investment policy.

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REQUIRED SUPPLEMENTARY INFORMATION

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

BUDGET AND ACTUAL

GENERAL OPERATIONS

FOR THE YEAR ENDED JUNE 30, 2012

	DUDCETE	ED AMOUNTS		VARIANCE FAVORABLE
	ORIGINAL	FINAL	ACTUAL	(UNFAVORABLE)
REVENUES				
Property taxes	1,656.02	\$ 1,656.02	\$ 1,637.82	\$ (18.20)
EXPENDITURES				
Attorney/accounting	500.00	500.00	2,915.20	(2,415.20)
Project reimbursement	3,500.00	3,500.00		3,500.00
Planning for future projects	508.13	508.13		508.13
TOTAL EXPENDITURES	4,508.13	4,508.13	2,915.20	1,592.93
DEFICIENCY OF REVENUES				
OVER EXPENDITURES	(2,852.11)	(2,852.11)	(1,277.38)	1,574.73
OTHER FINANCING SOURCES (USES)				
Operating transfers in	2,415.69	2,415.69	2,415.69	
Operating transfers out	(363.00)	(363.00)	(363.00)	
TOTAL OTHER FINANCING				
SOURCES (USES)	2,052.69	2,052.69	2,052.69	
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND				
OTHER USES	(799.42)	(799.42)	775.31	1,574.73
FUND BALANCE, JULY 1	799.42	799.42	799.42	
FUND BALANCE, JUNE 30	S	\$	\$1,574.73	\$1,574.73



Layton & Richardson, P.C.

Certified Public Accountants

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Members of the Brownfield Redevelopment Authority of the City of Lapeer Lapeer, Michigan

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Stephen D. Plumb, JD, CPA Principal Steve@LNRCPA.COM We have audited the financial statements of the governmental activities of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan, as of and for the year ended June 30, 2012, which collectively comprise the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's basic financial statements and have issued our report thereon dated December 21, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

The Brownfield Redevelopment Authority of the City of Lapeer, Michigan is responsible for establishing effective internal control over financial reporting.

In planning and performing our audit, we considered the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

We noted certain matters that we reported to management of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan, in a separate letter dated December 21, 2012.

This report is intended solely for the information and use of management, the Authority, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Hayton & Michael P. C.

Certified Public Accountants

East Lansing, Michigan December 21, 2012



Layton & Richardson, P.C.

Certified Public Accountants

LETTER OF COMMENTS AND RECOMMENDATIONS

Members of the Brownfield Redevelopment Authority of the City of Lapeer Lapeer, Michigan

In planning and performing our audit of the financial statements of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan, as of and for the year ended June 30, 2012, in accordance with auditing standards generally accepted in the United States of America, we considered the Brownfield Redevelopment Authority of the City of Lapeer, Michigan's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. Our comments and suggestions regarding those matters are listed below. We previously reported on the Authority's internal control in our report dated December 21, 2012. This letter does not affect our report dated December 21, 2012 on the financial statements of the Brownfield Redevelopment Authority of the City of Lapeer, Michigan.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Authority personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

Segregation of Duties

Segregation of duties is an arrangement of responsibilities such that the work of one employee serves as a check on the work of others. The least desirable situation is one in which a single employee is responsible for an entire accounting process from the origin of each transaction to the ultimate posting in the general ledger. This situation enhances the likelihood that intentional or unintentional errors will occur and remain undetected.

Because it is often difficult in a small governmental unit to segregate accounting duties, alternative controls should be implemented to compensate for lack of a segregation of duties. Such controls as management supervision are an effective means of improving control and reducing the risk of error without incurring additional cost.

We appreciate the assistance and cooperation extended to us by the Authority's officials and employees during our examination, and we thank them.

This report is intended for the information of the Board of Directors, management, and federal, state and local grantor agencies. However, this report is a matter of public record, and its distribution is not limited.

Certified Public Accountants

Tayton & Michaelson, P. C

East Lansing, Michigan December 21, 2012

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